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## The Impact Of Industry Peer Effects On ESG Disclosure: Prospects, Barriers, And Strategic Directions

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### Abstract

Environmental, Social, and Governance (ESG) factors have emerged as critical dimensions of corporate accountability and long-term value creation. As global stakeholders demand greater transparency, firms increasingly adopt ESG disclosure practices. This paper examines how industry peer effects influence ESG disclosure behavior, highlighting how companies benchmark peers to align with industry norms. Drawing on institutional theory and panel data analysis, the study confirms that firms mimic peer ESG practices to maintain legitimacy and competitive advantage. While peer effects can improve overall reporting standards, they also present challenges such as inconsistent disclosures and greenwashing risks. The paper concludes with recommendations for corporate leaders and policymakers to harness peer effects for more credible and comparable ESG reporting.

### Index Terms

ESG Disclosure, Peer Effects, Institutional Theory, Corporate Governance, Sustainability Reporting

### I. INTRODUCTION

Over the past two decades, ESG concerns have evolved from peripheral issues to strategic priorities for firms worldwide. Investors, regulators, and civil society demand transparency on how companies address environmental risks, social responsibility, and governance practices. Traditionally, regulatory mandates and stakeholder pressures have been key drivers of ESG disclosure. However, recent studies indicate that firms also observe and mimic the disclosure behaviors of their industry peers to maintain market legitimacy and competitiveness. This research examines the extent to which peer effects shape corporate ESG disclosure

practices, providing insights into how informal institutional forces complement formal regulations to improve sustainability reporting.

## II. REVIEW OF LITERATURE

DiMaggio and Powell (1983) argued that organizations adopt similar practices due to institutional isomorphism, which includes mimetic behavior. Gao et al. (2014) found that firms align CSR disclosures with industry norms to mitigate risks. Chen et al. (2015) explored impression management in sustainability disclosures. Eccles et al. (2014) demonstrated a link between sustainability practices and financial performance. Hussain et al. (2018) linked governance structures to triple bottom line outcomes. Young and Zeng (2015) studied how governance affects voluntary climate change disclosures. Gray et al. (1995) provided early insights into social and environmental reporting trends. Despite this extensive body of work, few studies have focused specifically on the mechanisms through which peer effects drive ESG disclosure.

## III. OBJECTIVES OF THE STUDY

- To assess the role of industry peer effects in shaping ESG disclosure practices.
- To identify factors that moderate the strength of peer effects.
- To evaluate the impact of peer benchmarking on ESG reporting quality.
- To provide policy recommendations for leveraging peer effects to improve disclosure standards.

## IV. RESEARCH METHODOLOGY

This study employs a mixed-method design combining quantitative and qualitative approaches. The quantitative component analyzes panel data from 500 publicly listed firms across ten industries from 2015 to 2022. ESG scores are sourced from Refinitiv, MSCI, and Bloomberg databases. The main dependent variable is the ESG Disclosure Score. The primary explanatory variable is the average industry peer ESG score, excluding the firm under study. Control variables include firm size (log of total assets), return on assets (ROA), leverage ratio, and board independence percentage. A fixed effects panel regression model is used:

$$ESG\_Disclosure\_it = \beta_0 + \beta_1 Peer\_ESG\_it + \beta_2 X\_it + \gamma_i + \delta_t + \epsilon_{it}$$

Robustness checks involve lagged peer ESG scores and sub-sample analysis by industry risk profile.

Qualitative insights are obtained through semi-structured interviews with sustainability managers, policy advisors, and ESG analysts. Stratified random sampling ensures representation across industries and regions.

## V. RESEARCH GAP

Existing studies have largely focused on the influence of formal regulations and stakeholder pressures on ESG reporting, with limited empirical evidence on how informal peer effects shape disclosure practices. There is also a lack of research examining how peer effects vary across high-risk and low-risk industries. This study addresses these gaps by providing robust panel data evidence and practical insights into how peer benchmarking affects corporate sustainability strategies.

## VI. SIGNIFICANCE OF THE STUDY

The findings offer theoretical contributions to institutional and signaling theories by expanding the understanding of informal governance mechanisms in ESG reporting. Practically, the insights help corporate leaders benchmark reporting practices and assist policymakers in designing disclosure standards that harness peer-driven pressures to enhance transparency and comparability.

## VII. RESULTS AND DISCUSSION

Descriptive statistics indicate an average ESG disclosure score of 58.2 with industry peers averaging 60.5. Correlation analysis shows a significant positive relationship ( $r = 0.42$ ,  $p < 0.01$ ). Fixed effects regression confirms that industry peer ESG scores positively affect firm-level disclosure ( $\beta = 0.38$ ,  $p < 0.01$ ). Robustness tests validate the results. Interviews highlight that managers perceive peer benchmarking as a cost-effective strategy to align with market expectations. Peer influence is found stronger in energy and manufacturing sectors.

## VIII. CONCLUSION

This study confirms that industry peer effects significantly influence ESG disclosure practices. Companies align their reporting with industry norms to maintain legitimacy and competitiveness. Policymakers can leverage these insights to design standards that encourage credible and comparable sustainability reporting. Managers should monitor peer disclosures to benchmark and improve their sustainability communication. Future research should explore cross-country comparisons and assess how peer effects interact with evolving ESG regulations.

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