



# A Study On H.R Policies And Implementation At Kirloskar Ferrous Industries Ltd

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**Abstract:** The human resource (HR) function plays a pivotal role in the success of organizations, ensuring the recruitment, selection, and development of talent that drives corporate goals. Proper HR practices not only align human capital with organizational objectives but also enhance employee morale and foster a sense of belonging. This study highlights the significance of effective HR management, focusing on its contributions to corporate responsibility and organizational success.

Additionally, this paper is into the steel industry, a cornerstone of economic development globally and in India. With its abundant iron ore reserves and growing infrastructure demands, India is positioned as a leading producer and consumer of steel. A detailed analysis of pig iron production, demand, and availability over the years is presented, illustrating its critical role in steel manufacturing.

The study also explores the evolution of India's steel industry post-liberalization, the impact of policy reforms, and the measures taken to boost growth. With rising domestic and global demand, strategic investments and policy initiatives aim to enhance India's steel production capacity and global competitiveness. The findings underscore the interconnectedness of HR management and industrial development in shaping a sustainable and thriving economy.

## *Index Terms -*

Human Resource Management, Recruitment and Selection, Corporate Responsibility, Employee Morale, Steel Industry Iron Ore Reserves Pig Iron Production Steel Manufacturing, Industrial Growth, Policy Reforms, Infrastructure Development Economic Competitiveness, Liberalization, Global Steel Demand

**Introduction** Human resources are the cornerstone of every successful organization, representing its most valuable asset. Effective recruitment and selection processes play a pivotal role in identifying and nurturing talent, enabling companies to build a workforce that drives organizational goals. HR managers bear the responsibility of designing systems that align human capital with corporate objectives while fostering employee morale and a sense of belonging. This, in turn, enhances organizational spirit and productivity.

The role of HR extends beyond internal functions, contributing significantly to corporate social responsibility (CSR) initiatives. As noted by Mike Emmott of the Chartered Institute of Personnel and Development (CIPD), responsible business practices begin with cultivating strong employee relationships. Without this foundation, fulfilling broader obligations to the community becomes challenging.

Beyond human resource management, this study examines the steel industry, a key driver of economic development. Steel's versatility and its role in infrastructure, engineering, and transportation underscore its importance in building a nation's economy. India, as one of the world's leading steel producers, is well-positioned due to its vast iron ore reserves and increasing domestic demand.

This chapter outlines the interconnected roles of human resource practices and industrial development, emphasizing their collective impact on achieving sustainable growth. It sets the stage for an in-depth exploration of India's steel industry, highlighting its evolution, challenges, and potential for future growth in a globalized economy.

**Need of the study** Every task is undertaken with an objective. Without any objective a task is rendered meaningless. The main objectives undertaking this project are:

To understand the Recruitment & Selection Process at KFIL.

To give suitable recommendations to streamline the hiring process.

To Study the Challenges faced by HR in recruitment.

To Study recent-trends in Recruitment Process.

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**Literature Review** According to Prasad's (2018) Conversely, a someone may join an organization for reasons other than financial gain; for example, they may have a strong connection to the mission and values of the group, or they may have specific career goals they'd want to achieve by taking on more responsibility and reaping more benefits as they go. When an associate degree's hidden passions begin to bear fruit, executives and directors often lose interest in continuing along that path and begin to believe that their talents are better put to use elsewhere. As a result, you may be certain that your professional achievements will not go unrecognized for a while. Executives and the association alike may be pleasantly surprised by the results of a manager's efforts to strike a balance between personal ambitions and documented professional achievements. Appropriate employment procedures adopted by the association and the individual, however, counteract many of these wrongdoings.

According to Rao and Rao & Prasad (2018), The ordering of jobs shapes the calling path. A person who manages to keep his status while working within the firm might take the calling road, which is the smart and controllable growth of positions. The ladder and the line make form the two halves of the occupational path. Each line in a stratified solicitation—age, displaying, cash, HRM, etc.—has its own estimate unit that is based on the degree of specialty. The individual will access these locations via embeddings, but they will appear as a private on a calling route.

Bharat and Ramu (2019) the same way that Indian women still have a hard time balancing their professional and personal lives. Desai (1996) found that for family-related reasons, Indian women would often limit their career ambitions and personal accomplishments.

Mir Muhammad One of the most important, essential components of the human asset is choice and action. This study focuses into the differences and similarities between the last public and private sector of state with important activity and determination practices, sources of success and choice devices.

Ivo Mbongaya Arrey (2019)" This research aims to determine the relevance of innovative HRM practices and their effectiveness in improving organizational performance, building on the original author's reference on the relaxing amount of Asian countries.

Ozok Kyrgyzstani currency unit (2020) "As the first author provides reference concerning the easing amount of Asian country, the direction of study is to ascertain significance of innovative HRM practices and whether or not it is very effective for enhancing performance of the organization."

Benny, Basraj, and Jadhav, Amardeep. We want to rate the depots according to their performance, so we can assess how well they're doing. The author has identified a variety of performance measures, such as schedule frequency, ratio per bus, and number of buses, for this kind of study. The author ranked twelve depots and jointly advised on intentional policy action after analyzing the available information.

As a result of an increase in inputs, particularly fertiliser, India is seeing economic development. On the other side, the Asian country's coaching and development program lacks established kind abilities and a well-defined objective for reading growth. The breadth of career designing is limited. A further aspect of this side is that certain companies are implementing excellent rules for employees, such as Wings inside Wipro, etc.." Chaterjee, S. R. (2020).

Dana B. Minbaeva (2020) Finding out how HR policies and procedures impact data transfer is the driving force for this research. Researcher assimilated four HRM responsibilities: men creating, performance assessment, incentive systems, and career management. The author concludes whether the results of such problems with data transfer are positive.

Mane Kiran Harish Chndra (2020) " While researching "Salary," the author polled 200 workers for their thoughts. Workers expressed dissatisfaction with the situation, claiming they cannot meet their expenses with their normal paychecks.

2021) M. Manonmani The author has examined the wage-productivity relationship across rural, urban, and mixed-use sectors in Asian countries. The study found that although a positive and statistically significant relationship exists between pay rate and worker productivity in urban industry, it is weaker in rural commerce.

"This paper aims to live coaching and development at substantial level and it concludes that hour coaching professionals got to master the coaching activity methodologies mistreatment impact of activity."

Mohammed Muhammad Ashraf Maqsood Mohammed 202 A public organization's coaching program is the focus of this research paper's analytical approach. To conduct this kind of study, one must first find the answers to the questions "how," "what," and "when" in relation to coaching, and then use a methodology to evaluate the efficacy of that instruction.

Niraj Kishore Chimote's photo from 2019. From the point of view of the trainees, this analytical paper presents data about the efficacy of the training program. Its chi-square results show that the demographic variable has no effect on trainees' minds while evaluating the efficacy of the coaching program, and its correlational analysis results show that it is comparable to Kirkpatrick's Model of coaching analysis.

2022: P. Manikandan and R. Kalpna Sastry "The author has steered that for managing human resource effectively it is necessary to look at human resource management principles and methods by using a case for analysis of topic."

.Purna Chandra Rao The welfare provision for workers in milk factories, which are organized under the cooperative sector, is the subject of the analytical paper. At the conclusion of the research, the author came to the conclusion that if a leader expects a high level of performance from her employees, then she should provide welfare facilities for those employees. In addition, the author placed an emphasis on the humanistic approach.

## Measures & Methods

### Research Methods

The research methods adopted in this study are systematic, combining primary and secondary data to draw actionable conclusions.

#### 1. Primary Data Collection

Primary data was collected using the following tools:

- **Questionnaires:**

A structured set of questions designed to gather responses from employees and HR personnel regarding recruitment and selection processes.

- **Personal Interviews:**

One-on-one discussions with HR managers and employees to gain qualitative insights into challenges and improvements.

- **Observation:**

Observing the recruitment process in action to understand its practical implementation and identify areas for enhancement.

#### 2. Secondary Data Collection

Secondary data was sourced from:

- Academic journals and HR policy manuals.



- Reports and archives from industry publications.
- Internal documentation at KFIL, including recruitment reports and employee records.

### Sampling Details

- **Sample Element:** Employees and HR personnel of KFIL Limited.
- **Sample Size:** 100 respondents, selected to ensure a representative cross-section of the workforce.
- **Sampling Method:** Simple Random Sampling to eliminate bias and ensure equal chances of selection.
- **Sampling Media:** Surveys and interviews conducted with employees at various levels within the organization.

**Scope of the study:** The examination there is limited to examining KFIL's accomplishment and decision-making process. The analysis makes clear organization's accomplishment and decision-making process. How satisfied are the staff members with the accomplishment method? Does the company have a moral hiring procedure in place? The KFIL structural study was completed together with the accomplishment and choice studies.

### Limitations of the study:

As a study is carried out by a single researcher, all of its limitations also apply here.

Being a secondary data analysis, it exposes the limits of the secondary data.

The lack of time prevented a thorough investigation.

The research is only about a few specific workers.

Certain workers were one-sided in offering an explanation to the inquiries.

### Analysis & Interpretations:

**More so than non-financial incentives, money incentives inspire you.**

Particulars	No of respondents	Percentage
Strongly agree	44	44%
Agree	35	35%
Neutral	17	17%
Disagree	03	03%
Strongly disagree	01	01%
<b>Total</b>	<b>100</b>	<b>100%</b>

According to the table and figure above, 44% of respondents strongly believe that financial incentives motivate more than non-financial incentives, 35% feel agree, and 17% feel indifferent. Based on the study above, every employee is adamantly against the non-financial incentives.

### Do you now make enough money to be happy?

Particulars	No of respondents	Percentage
Strongly agree	33	33%
Agree	40	40%
Neutral	19	19%
Disagree	05	05%
Strongly disagree	03	03%
<b>Total</b>	<b>100</b>	<b>100%</b>

According to the table and graph above, 40% of the respondents believe that their current wage from the employer is fair, 33% feel that they strongly agree, 19% feel indifferent, and 05% feel that they disagree. 40 percent of the employees agree with the wage draw as it is right now, according to the research above

### Are you happy with the organization's lunch break, rest period, and leave policies?

Particulars	No of respondents	Percentage
Strongly agree	45	45%
Agree	38	38%
Neutral	12	12%
Disagree	04	04%
Strongly disagree	01	01%
<b>Total</b>	<b>100</b>	<b>100%</b>

45% of respondents strongly agree that they are content with the lunch break, rest break, and leaves offered by the company; 12% of respondents feel multivalent. Based on the aforementioned data, 45% of employees strongly agree with lunch breaks, rest periods, and vacation time.

### Suggestions & Conclusion

**Suggestions** Relations between employers and employees: The employer should try to speak with the staff and express their opinions on many subjects. The employer needs to assist and motivate the worker.

Employee-employee relations: This area requires development since not all employees have faith in their coworkers. More encouragement should be given to group activities so that workers may collaborate and

so improve their relationships. Encouragement of more casual get-togethers would help them get to know one another.

Not many workers dissatisfied with the lunch and rest intervals, as long as they can be prolonged.

Some workers feel that upper management and them should be able to communicate freely with one other. The incentive, reward, and recognition program of the organization is well received by employees. It is shown by the study that employees have a good rapport. The company makes great efforts to protect its employees and offers first-rate safety procedures.

**Conclusion:** In order to investigate the many components of human resource policies and practices that are related to employee performance, a research was initiated. As a result of the fact that the performance of workers is directly connected to HR policy, this position in a company is exceptionally dynamic. The most recent learning revealed that workers are able to achieve success and work when they are enthusiastic and interested in their job. In the event that an organization's policies and procedures were for recruiting and selection, training and development, performance assessment, and enticement, and if they were well organized, then the incentives that were offered would have a lasting relationship to the success of the company. It is possible to deduce this, but in the majority of developing nations, workers are not rewarded as well as those in more developed areas. In addition, workers are concerned about human resource procedures that potentially increase their pay.

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